

**INFORMATION DOCUMENT REGARDING THE EXTRAORDINARY GENERAL  
MEETING OF HÜRRİYET GAZETECİLİK VE MATBAACILIK A.Ş. TO BE  
HELD ON AUGUST 23, 2017 FOR 2017 TO DISCUSS THE AMENDMENT TEXT  
OF THE ARTICLES OF ASSOCIATION**

**PREFACE**

Our Company's Extraordinary General Meeting shall convene on August 23, 2017 at 11:00 a.m. in the Company's Registered Office located at Burhaniye Mahallesi, Kısıklı Caddesi, No: 65, 34676 Uskudar/Istanbul address to discuss and settle the items on its agenda.

Agenda Items of the Extraordinary General Meeting, General Meeting Information document, the Procedure for Attending the General Meeting and proxy form and information notes which include necessary explanation in the scope of "Corporate Management Communique" (II - 17.1) of Capital Market Board shall be presented to our shareholders' review starting from three weeks before meeting at the;

- Company's head office at the address 100. Yıl Mahallesi, Matbaacılar Caddesi, No:78, Bağcılar/İstanbul,
- Hürriyet Gazetecilik ve Matbaacılık A.Ş. Adana DPC Branch Office at the address Yeni Doğan Mahallesi, Girne Bulvarı, No:275/A, Adana-Ceyhan Karayolu 5.Km., 01260 Yüreğir/Adana
- Hürriyet Gazetecilik ve Matbaacılık A.Ş. Ankara DMC Branch Office at the address Söğütözü Mahallesi, Dumlupınar Bulvarı, No:102, Çankaya/Ankara,
- Hürriyet Gazetecilik ve Matbaacılık A.Ş. Ankara DPC Branch Office at the address Osmangazi Mahallesi, Özal Bulvarı, No.120, Esenboğa Yolu üzeri 15.km 06150 Sarayköy/Pursaklar/Ankara,
- Hürriyet Gazetecilik ve Matbaacılık A.Ş. Antalya DPC Branch Office at the address Yenigöl Mahallesi, Serik Caddesi, No:80, Havalimanı Yolu 8.Km 07300 Muratpaşa/Antalya,
- Hürriyet Gazetecilik ve Matbaacılık A.Ş. Bursa Branch Office at the address Odunluk Mahallesi, Akpınar Caddesi Green White Plaza No.5 Kat.6 D.16 Nilüfer/Bursa,
- Hürriyet Gazetecilik ve Matbaacılık A.Ş. İstanbul DPC Branch Office at the address Orhangazi Mahallesi, 1650 Soaka. No.2 Doğan Media Tesisleri, Esenyurt/İstanbul,
- Hürriyet Gazetecilik ve Matbaacılık A.Ş. İzmir Branch Office at the address Şehitler Caddesi, No:16,/1 Alsancak/İzmir,

- Hürriyet Gazetecilik ve Matbaacılık A.Ş. İzmir DPC Branch Office at the address Fatih Mahallesi, Ege Caddesi, No:36, 35414 Gaziemir/İzmir,
- Hürriyet Gazetecilik ve Matbaacılık A.Ş. Trabzon DPC Branch Office at the address Nurođlu Mahallesi, Organize Sanayi Bölgesi, 10. Cadde, No:1, 61900 Arsin/Trabzon,

It will be made available to be examined by our shareholders in our Company's website [www.hurriyetkurumsal.com](http://www.hurriyetkurumsal.com) and Public Disclosure Platform (KAP) ([www.kap.gov.tr](http://www.kap.gov.tr)) and EKGs of MK.

## GENERAL MEETING ATTENDANCE PROCEDURE

Our shareholders may attend the meeting physically or they may cast their votes through the electronic platform of Electronic General Meeting System ("e-KGS") of Central Registry Agency (MKK) pursuant to the provisions of Article 1527 of Turkish Code of Commerce Nr. 6102. Those shareholders or their representatives who wish to attend the meeting through the electronic platform shall hold **an Electronic Signature Certificate.**

Our shareholders with an "electronic signature" who wish to attend to the Ordinary General Meeting over electronic medium are required to complete their procedures in accordance with the provisions stated on "Regulations regarding General Meetings of Stock Corporations Held on Electronic Medium" published in Official Gazette no 28395 dated August 28th 2012 and "Statement regarding electronic General Meeting System which shall be Used in General Meetings of Stock Corporations" published in Official Gazette no 28396 dated August 29th 2012. **Otherwise, they shall not able to attend the general meeting over electronic medium.** Our shareholders can receive necessary information regarding attending to general meetings over electronic media from (MKK) and/or MKK's website on "www.mkk.com.tr."

Right to attend the general meeting and vote shall not presuppose allocation of shares pursuant to sub-clause 4 of Article 415 of Turkish Code of Commerce numbered 6102 and sub-clause 1 of Article 30 of Capital Markets Board. Accordingly, **in the event that our shareholders wish to attend the General Meeting, they are not required to block their shares.**

Our shareholders who wish to attend the General Meeting **are required to fulfil the procedures disclosed by Central Registry Agency. Those whose names are included in the list of attendants drawn taking the "the list of shareholders" as provided by the Central Registry Agency may attend the General Meeting.** Checking whether those who arrived in the meeting hall physically to attend the Ordinary General Meeting are the shareholders or their representatives shall be made on the said list.

In order to cast their votes by proxy, our shareholders who shall not be able to attend to the meeting personally are required to submit their letters of attorney according to the sample below and submit their letter of proxy with a notarized signature to our Company after satisfying other matters stipulated in Capital Market Board's Statement regarding Voting by Proxy and Proxy Solicitation (II - 30.1), which came into effect after being published on the Official Gazette Nr. 28861 with December 24, 2013 date, without prejudice to rights and liabilities with respect to attending Ordinary General Meeting over electronic environment. You can obtain the sample letter of proxy form the Head Office of our Company and/or our from website at the address [www.hurriyetkurumsal.com](http://www.hurriyetkurumsal.com). Name and surname of the attorney (representative) must be included in the list received from MKK (Central Registry Agency) should the authorization has been made over Electronic General Meeting System ("e-GKS"). A letter of proxy drawn in

accordance with the legislation is required to be submitted should the authorization has not been made over e-GKS.

An attorney in-fact who has been appointed through electronic mean over –e-KGS is not required to submit a letter of proxy. **Those letters of proxy failing to comply with the samples made available in the attachment (ANNEX/1) and stipulated in the Communiqué II.30.1 of CMB shall not be accepted under any circumstances due to our legal responsibility.**

According to Article 19 of our Articles of Association;

Principles mentioned below shall be applied in General Meetings.

**a) Method of Summons:** *General Meetings are held as ordinary or extraordinary. Turkish Code Of Commerce, Capital Market Law, Capital Market Board regulations and relevant statute provisions in effect are applied to summons for these meetings.*

*Announcements regarding general meetings, along with methods stipulated with Regulations, shall be made over any kind of communication, including electronic communication, at least three weeks before the general meeting date in order to inform as much shareholders as possible. Said announcement shall be published on Public disclosure Platform, the Company's website and Turkey Trade Register Gazette.*

*The Company's website shall contain notifications and explanations required by the Company's statute, general meeting announcement and any notification and explanation required by Capital Market Law, Capital Market Board regulations and any relevant statute provisions in effect.*

**b) Time of Meeting:** *The Ordinary General Meeting shall convene at least once a year. During these meetings, the issues to be discussed pursuant to the agenda are reviewed and settled.*

*The Extraordinary General Meeting shall convene and adopt the necessary decisions in cases where and whenever required by the Company affairs in accordance with the provisions of the Turkish Code of Commerce, the Capital Markets Law and regulations of the Capital Markets Board as well as provisions of this Articles of Association.*

**c) Place of Meeting:** *The General Meetings shall convene at the company's head office or, upon the resolution to be adopted by the Board of Directors, at any other place of the city where the Company's head office is situated.*

**d) Representation:** *During the General Meetings, the shareholders may have themselves be represented by a proxy who is a shareholder or not.*

*As regards to voting by proxy, the provisions of the Turkish Code of Commerce, Capital Markets Law, regulations of Capital Markets Law and the other applicable relevant regulations in force shall be complied with.*

***e) Participation in the Meeting:*** *It is essential that the General Meetings are attended by the Board of Directors' managing directors as well as at least one member of the Board of Directors, and the authorized person of the Independent Audit Firm; besides, those who have responsibilities related to the topics on the agenda and those who have to make explanations, shall be present as well. If those persons who have to attend the meeting except due to a legal requirements, do not participate in the meeting, their reasons for not attending the meeting shall be presented to the notice of the General Meeting.*

*Shareholders may attend the General Meeting in accordance with the provisions of the Turkish Code Of Commerce, the Capital Markets Board and Merkezi Kayıt Kuruluşu A.S. (Central Registry Agency) regulations and the other relevant regulations in force. It is not possible for any shareholder and/or his/her proxy, who has not obtained any entry certificate in accordance with the relevant regulations, to attend the meeting, deliver a speech and/or cast a vote.*

***f) Chairman of the Meeting:*** *The General Meetings shall be presided by a President, who is appointed by the General Meeting and who does not have to be a shareholder. The President shall determine the protocol writer as well as the vote collector if he/she considers it necessary, and shall thus form the presidency. If necessary, the vice-president may be appointed as well.*

***g) Representative of the Ministry:*** *A Representative of the Ministry of Customs and Commerce shall be present during both the ordinary as well as extraordinary general meetings shall sign the minutes together with the authorised persons to sign the such minutes. The provisions of the relevant Turkish Code Of Commerce, the applicable regulations of the Ministry and other relevant and applicable regulations shall be complied with.*

***h) Voting Right and its execution:*** *During the General Meetings, each share has one voting right. During the General Meetings, which shall be attended physically, votes are cast by lifting hands. Insofar; in case of the request of one twentieth of the shareholders represented in the meeting, secret voting shall be compulsory.*

*If the right of use as well as right of disposal of any share pertains to different persons, they may reach an agreement among themselves and let themselves be represented in the manner*

*they consider appropriate. In case they fail to come to an agreement, the right of participating in the General Meetings and the right of voting shall be executed by the beneficial owner.*

***ı) Meeting and Resolution Quorum:*** *During all General Meetings of the Company, the provisions stipulated by the Capital Market Law and Capital Market Board regulations, as well as provisions of the Turkish Code Of Commerce shall be respectively applied in terms of the meeting and the resolution quorums.*

***i) Internal Regulation:*** *The Board of Directors shall prepare an internal regulation comprising the rules about the working procedures and principles of the General Meeting in accordance with the relevant provisions of the Turkish Code Of Commerce and the regulations and communiques issued in the framework of this law, and submit it to the approval of the General Meeting. The internal regulation approved by the General Meeting shall be registered and announced in the Trade Registry.*

***j) Participation in the General Meeting by electronic media:*** *Persons entitled to participate in the Company's general meetings may attend these meetings also by electronic media pursuant to Article 1527 of the Turkish Code Of Commerce. Along with the fact that the Company may establish the electronic General Meeting system, which shall enable the entitled persons to participate in the general meetings, make proposals and vote through electronic media, in the framework of the current regulation, the Company may also purchase services from the systems that have been established for this purpose. During all general meetings to be held, pursuant to this provision of the Articles of Association, it is ensured that the entitled persons and their representatives shall be able to execute their rights through this established system.*

Submitted For Our Shareholders' Information,

Truly Yours,

**BOARD OF DIRECTORS OF**

**HÜRRİYET GAZETECİLİK VE MATBAACILIK A.Ş.**

**TOTAL SHARE AMOUNT AND VOTING RIGHT REFLECTING THE  
PARTNERSHIP STRUCTURE OF THE COMPANY: INFORMATION REGARDING  
PRIVILEDGED SHARES AND SHARE AMOUNT AND VOTING RIGHT  
REPRESENTING EACH PRIVILEDGED SHARE GROUP**

**- THE COMPANY'S PARTNERSHIP STRUCTURE:**

<b>Shareholders</b>	<b>Share (in TRY)</b>	<b>Share (%)</b>
Dođan Őirketler Grubu Holding A.Ő.	428.616.468	77,65
Traded In BIST and Other	123.383.532	22,35
<b>SUM</b>	<b>552.000.000</b>	<b>100</b>

**- Total Share Amount Reflecting the Company's Partnership Structure :**

552.000.000 shares

**- Total Voting Rights Reflecting the Company's Partnership Structure :**

552.000.000 votes

**- Privileged Shares :**

NONE.

**AGENDA OF THE ORDINARY GENERALMEETING OF HÜRRİYET  
GAZETECİLİK VE MATBAACILIK A.Ş. DATED MARCH 29,  
2017 AND ANNOUNCEMENTS REGARDING THE AGENDA**

**1. Opening and election of a Chairman.**

<b>Reason</b>	A Chairman and its board (Chairman Board), who shall govern the general meeting shall be elected in accordance with the provisions of the Turkish Code Of Commerce (TTK), Procedures and Principles of General Meetings Of Joint-Stock Companies as well as the Regulations of the Ministry of Customs and Trade On The Representatives of Ministry of Customs and Trade to be present in this Meeting.
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**2. Empowering the Chairman in order to be authorised to sign the Minutes of the Meeting.**

<b>Reason :</b>	General Meeting shall authorise the Meeting Chairman in order to be able to sign of the General Meeting Minutes.
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**3. Submitting to the approval of the shareholders that the Article 7 reading “Capital Increase”, Article 13 reading “Board of Directors”, Article 14 “Duties and Powers of Board of Directors” of the Articles of Association be amended in accordance with the Amendment Text of the Articles of Association, with the approval of Capital Markets Board of Republic of Turkey dated July 10, 2017 under 29833736-110.03.02-E.8193 number and approval of Ministry of Customs and Trade of Republic of Turkey dated July 12, 2017 under 50035491-431.02-E-00026470006.**

<b>Reason :</b>	Since Capital Increase conditions of Article 7 reading “Capital Increase” has been amended in accordance with the Capital Markets Law, regulations of Capital Markets Board and applicable other regulations with the approval of Capital Markets Board of Republic of Turkey dated July 10, 2017 under 29833736-110.03.02-E.8193 number and approval of Ministry of Customs and Trade of Republic of Turkey dated July 12, 2017 under 50035491-431.02-E-00026470006 and Article 13 reading “Board of Directors”, Article 14 “Duties and Powers of Board of Directors” of the Articles of Association have also been amended in order to increase the number of member of board of directors and for there is a revision need for the membership and duties of board member, it will be submitted to the approval of the Shareholders these aforementioned articles be resolved to be amended in the new form given in the attached Amendment Text.
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Amendment Text of the Articles of Association approved by the Capital Markets Board and Directorate General of Domestic Trade of Ministry of Customs and Trade of Republic of Turkey has been shared in Public Disclosure Platform ([www.kap.org.tr](http://www.kap.org.tr)) and Corporate Website of our Company



([www.hurriyetkurumsal.com](http://www.hurriyetkurumsal.com)). Additionally, it is also made available in the attachment of Information Document For the General Meeting (ANN/1).

4. Determining the number of Board of Directors members and their period of office and election of Board of Directors members to serve for the period to be determined.

**Reason :** Election of members for Board of Directors shall be made by the General Assembly pursuant to Turkish Code of Commerce, regulations of Capital Markets Board and provisions of the applicable regulations of the Ministry of Customs and Trade:

Article 13 of the Articles of Associations reads:

*“The company is managed and represented by a board of directors elected by the shareholders in the General Assembly, having minimum 6 and maximum 9 members. The elected number or proportion of the board members carrying independent member qualifications is determined in line with Capital Markets Board. The Capital Markets Law, the Capital Markets Board Regulations, and other applicable laws and regulations in effect are applied in determining and nominating, deciding on the number and qualifications of, selecting and disengagement and/or departure of independent board member nominees.*

*It is a principle to elect the board of directors members among the persons who have the essential knowledge related to the legal principles arranging the transactions and disposals regarding the of the company’s field of activity; who is experienced in company management, who has the ability to evaluate financial tables and reports, and who is preferably highly educated.*

*The members of the Board of Directors may take office in the boards of directors of affiliate companies, subsidiaries or partnerships with joint management in order to protect, preserve, supervise, manage and audit the interests of the Company and its shareholders. In addition, members of Board of Directors can serve nonprofit organisations, foundations as well as organsations and institutions conducting non-profit or scientific researches and development studies, including universities, education institutions and other similar organisations. Other duties, jobs and functions may be assumed only with a prior approval of, and subject to the rules to be specified by, the Board of Directors.*

*The majority of the members of the Board of Directors consist of the members not in charge in the execution.*

*The Board of Directors shall appoint a Chairman from among its members, and the necessary number of Deputy-Chairmen every year. In case more than one vice-*

*chairmen are elected, the Board of Directors shall determine the duty, authorization and area of responsibility of each vice-chairman.*

*Any meetings held in the absence of the Chairman and the Deputy-Chairman shall be presided by a member appointed exclusively for that meeting. The Chairman of the Board of Directors is liable for ensuring that the convocations for the board meetings and discussions are made orderly and that the resolutions adopted are placed on record; the latter performs this responsibility through the mediation of the Secretariat of the Board of Directors. The Deputy-Chairman of the Board of Directors shall assume the authorizations and responsibilities assigned to him/her by the Chairman and shall run the board meetings not attended by the Chairman for any reason whatsoever.*

*The members of the board of directors are elected to work for maximum 3 years. If the working period is not clearly stated in the election decision of the general assembly then the election is deemed to be made for a year. Any member, whose period of commission has ended, may be re-elected. In the case a position of a member of the board of directors becomes free with any reason, a person featuring the required qualifications is elected by the board of directors to be presented to the approval of the first general assembly to convene. The mentioned person completes the working period of the substituted member provided that the former is approved by the general assembly.*

*The General Meeting shall be entitled to remove the members of the Board of Directors from office at any time, in case there is any relevant point in the agenda or in case of any just cause even if there is not any relevant point in the agenda. If considered necessary by the General Meeting, a legal entity that is a Board Member may at any time replace the members of the Board of Directors.”*

In accordance with the resolution of our Board of Directors dated July 27, 2017 and number 2017/2 as disclosed in BIST through KAP on July 27, 2017, Beatrice de Clermont TONNERRE, Gündüz KÖSEMEN, Değerhan USLUEL and Sedat GÜMÜŞOĞLU have been accepted as the Independent Board Members. Please find the resumes of the aforementioned Independent Board Members in the attachment (ANN/3).

5. Informing the shareholders on "Wages Policy" determined for Board of Directors members and top management without submitting it to the General Meeting for approval and making a decision.

**Reason :** General Assembly has been informed about the Wages Policy" determined for Board of Directors members and top management in accordance with Corporate

Management Communique of Capital Markets Board (II-17-1).

6. Determining the wages of the Board of Directors members which shall be paid during their period of office.

<b>Reason :</b>	<p>Remunerations to be paid to the Board Members shall be determined in accordance with the provisions of Turkish Code of Commerce and applicable regulations of Ministry of Trade. Article 17 of Articles of Association reads:</p> <p><i>“Decisions as regards the payment of any attendance fee, remuneration, share from the annual profit, bonus and premium shall be adopted by the General Meeting. Depending on the duties, powers and responsibilities which the members of the Board of Directors have assumed in the Board of Directors, differentiations may be made in their financial rights.</i></p> <p><i>While determining the financial rights to be provided to independent members of the Board of Directors, the provisions of the Capital Markets Law, the regulations of Capital Markets Board and the other relevant regulations in force shall be observed.</i></p> <p><i>The Board of Directors shall determine whether any remuneration shall be paid to the Committee’s President and members, and if yes, their amount and conditions.”</i></p>
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#### ANNEXES:

- 1- Amendment Text of the Articles of Association of the Company
- 2- A Copy of Power of Attorney
- 3- Resumes of the Independent Board Members Candidates
- 3- Resumes of Board Member Candidates

ANNEX / 1

**HÜRRİYET GAZETECİLİK VE MATBAACILIK A.Ş.**  
**AMENDMENT TEXT OF THE ARTICLES OF ASSOCIATION**

<i>Previous Form:</i>	<i>New Form:</i>
<p><b>CAPITAL INCREASE</b></p> <p><b>ARTICLE 7</b></p> <p>The Company has accepted the registered capital system in accordance with the provisions of the Capital Markets Law. If and when required, the registered capital ceiling may be increased by a decision of the General Assembly of Shareholders with a prior consent of the Capital Markets Board.</p> <p>The issued capital may be increased by a decision of the Board of Directors in accordance with the legal formalities in connection therewith.</p> <p>Decisions to increase the capital of the Company will be enforced and implemented in strict compliance with the pertinent provisions of the Capital Markets Law. Capital of the Company may be increased through subscription of the existing shareholders in the capital increase, or acceptance of new shareholders from outside, or capitalization of extraordinary reserves or funds.</p> <p>In capital increase, the Board of Directors is authorized to offer to public all and any shares remaining due to non-use of the rights of option, at a price per share above their nominal value. Should it is decided to increase the capital through capitalization of reserve funds or funds, free shares shall be distributed to the existing shareholders in proportion to their existing shares in the capital.</p>	<p><b>CAPITAL INCREASE</b></p> <p><b>ARTICLE 7</b></p> <p>The Company has accepted the registered capital system in accordance with the provisions of the Capital Markets Law. If and when required, the registered capital ceiling may be increased by a decision of the General Assembly of Shareholders with a prior consent of the Capital Markets Board.</p> <p>The issued capital may be increased by a decision of the Board of Directors in accordance with the legal formalities in connection therewith.</p> <p>The Company increases its capital issued in accordance with the regulations of Capital Markets Law, Capital Markets Board and provisions of the applicable regulations. In cases where there are no provisions in the Capital Market Laws, then the Turkish Code of Commerce and applicable regulations shall be observed.</p>
<p><b>BOARD OF DIRECTORS</b></p> <p><b>Article 13</b></p> <p>The company is managed and represented by a board of directors elected by the shareholders in the General Assembly, having minimum 6 and maximum 9 members. The elected number or proportion of the board members carrying independent member qualifications is determined in line with Capital Markets Board. The Capital</p>	<p><b>BOARD OF DIRECTORS</b></p> <p><b>Article 13</b></p> <p>The company is managed and represented by a board of directors elected by the shareholders in the General Assembly, having minimum 6 and maximum 9 members. The elected number or proportion of the board members carrying independent member qualifications is determined in line with Capital Markets Board. The Capital Markets Law, the Capital</p>

<p>Markets Law, the Capital Markets Board Regulations, and other applicable laws and regulations in effect are applied in determining and nominating, deciding on the number and qualifications of, selecting and disengagement and/or departure of independent board member nominees.</p> <p>It is a principle to elect the board of directors members among the persons who have the essential knowledge related to the legal principles arranging the transactions and disposals regarding the of the company's field of activity; who is experienced in company management, who has the ability to evaluate financial tables and reports, and who is preferably highly educated.</p> <p>Provided that article 375 of the Turkish Commercial Code as well as the other regulation provisions are reserved, the Board of Directors is authorized to assign the management partially or fully to one or more Board members, third persons or to any Boards or Committees, which it shall establish, in the framework of the provisions of the Articles of Association and the provisions of the Internal Regulation to be arranged in the framework of article 367 of the Turkish Commercial Code.</p> <p>In addition, the Board of Directors may realize a distribution of tasks, if considered necessary by the latter, for a part of its powers, a certain part of the Company's affairs, by determining also the managing directors to assume the observation of the implementation of the resolutions adopted by the Board of Directors. Thus, the areas of responsibility of each of the managing directors of the Board of Directors are determined by the Board of Directors.</p> <p>The managing directors shall have taken over all authorizations and responsibility in the area entrusted to them. Due to the transactions in this framework, and provided that any powers and duties which are exclusively comprised by the power of the Board of Directors and which may not be assigned, are reserved, the other members of the Board of Directors shall not be responsible as a rule.</p> <p>In case the managing directors are appointed without having determined any area of responsibility, the managing directors shall have taken over the entire authorization and responsibility related to the corporate affairs, management and activities as well as the implementation of the resolutions adopted,</p>	<p>Markets Board Regulations, and other applicable laws and regulations in effect are applied in determining and nominating, deciding on the number and qualifications of, selecting and disengagement and/or departure of independent board member nominees.</p> <p>It is a principle to elect the board of directors members among the persons who have the essential knowledge related to the legal principles arranging the transactions and disposals regarding the of the company's field of activity; who is experienced in company management, who has the ability to evaluate financial tables and reports, and who is preferably highly educated.</p> <p>The members of the Board of Directors may take office in the boards of directors of affiliate companies, subsidiaries or partnerships with joint management in order to protect, preserve, supervise, manage and audit the interests of the Company and its shareholders. In addition, members of Board of Directors can serve nonprofit organisations, foundations as well as organisations and institutions conducting non-profit or scientific researches and development studies, including universities, education institutions and other similar organisations. Other duties, jobs and functions may be assumed only with a prior approval of, and subject to the rules to be specified by, the Board of Directors.</p> <p>The majority of the members of the Board of Directors consist of the members not in charge in the execution.</p> <p>The Board of Directors shall appoint a Chairman from among its members, and the necessary number of Deputy-Chairmen every year. In case more than one vice-chairmen are elected, the Board of Directors shall determine the duty, authorization and area of responsibility of each vice-chairman.</p> <p>Any meetings held in the absence of the Chairman and the Deputy-Chairman shall be presided by a member appointed exclusively for that meeting. The Chairman of the Board of Directors is liable for ensuring that the convocations for the board meetings and discussions are made orderly and that the resolutions adopted are placed on record; the latter performs this responsibility through the mediation of the Secretariat of the Board of Directors. The Deputy-Chairman of the Board of Directors shall assume the authorizations and responsibilities assigned to</p>
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<p>without any limitation. The provision of article 553/2 of the Turkish Commercial Code is reserved.</p> <p>Managing directors are natural members of the Executive Committee. Provided that it lies in the framework of the regulation in force, the Executive Committee shall be authorized and in charge of the fulfillment and supervision of the issues related to the areas entrusted to them, if the Board of Directors has determined anything; and if the Board of Directors has not determined anything in this regard, the Executive Committee shall be authorized and in charge of the fulfillment and supervision of all of them.</p> <p>The majority of the members of the Board of Directors consist of the members not in charge in the execution.</p> <p>The Board of Directors shall appoint a Chairman from among its members, and the necessary number of Deputy-Chairmen every year. In case more than one vice-chairmen are elected, the Board of Directors shall determine the duty, authorization and area of responsibility of each vice-chairman.</p> <p>Any meetings held in the absence of the Chairman and the Deputy-Chairman shall be presided by a member appointed exclusively for that meeting. The Chairman of the Board of Directors is liable for ensuring that the convocations for the board meetings and discussions are made orderly and that the resolutions adopted are placed on record; the latter performs this responsibility through the mediation of the Secretariat of the Board of Directors. The Deputy-Chairman of the Board of Directors shall assume the authorizations and responsibilities assigned to him/her by the Chairman and shall run the board meetings not attended by the Chairman for any reason whatsoever.</p> <p>The members of the board of directors are elected to work for maximum 3 years. If the working period is not clearly stated in the election decision of the general assembly then the election is deemed to be made for a year. Any member, whose period of commission has ended, may be re-elected. In the case a position of a member of the board of directors becomes free with any reason, a person featuring the required qualifications is elected by the board of directors to be presented to the approval of the first</p>	<p>him/her by the Chairman and shall run the board meetings not attended by the Chairman for any reason whatsoever.</p> <p>The members of the board of directors are elected to work for maximum 3 years. If the working period is not clearly stated in the election decision of the general assembly then the election is deemed to be made for a year. Any member, whose period of commission has ended, may be re-elected. In the case a position of a member of the board of directors becomes free with any reason, a person featuring the required qualifications is elected by the board of directors to be presented to the approval of the first general assembly to convene. The mentioned person completes the working period of the substituted member provided that the former is approved by the general assembly.</p> <p>The General Meeting shall be entitled to remove the members of the Board of Directors from office at any time, in case there is any relevant point in the agenda or in case of any just cause even if there is not any relevant point in the agenda.</p> <p>If considered necessary by the General Meeting, a legal entity that is a Board Member may at any time replace the members of the Board of Directors.</p>
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<p>general assembly to convene. The mentioned person completes the working period of the substituted member provided that the former is approved by the general assembly.</p> <p>The General Meeting shall be entitled to remove the members of the Board of Directors from office at any time, in case there is any relevant point in the agenda or in case of any just cause even if there is not any relevant point in the agenda.</p> <p>If considered necessary by the General Meeting, a legal entity that is a Board Member may at any time replace the members of the Board of Directors.</p>	
<p><b>DUTIES AND POWERS OF THE BOARD OF DIRECTORS</b></p> <p><b>Article 14</b></p> <p>The Board of Directors is liable for fulfilling the duties entrusted to it by the regulation in force and the present Articles of Association. All tasks and transactions not requiring the resolution of the General Meeting either according to the laws or the provisions of the present Articles of Association shall be assumed by the Board of Directors.</p> <p>The Board of Directors shall perform its duties and execute its powers in accordance with the arrangements and decisions of the Turkish Code of Commerce, the Capital Markets Law and of Capital Markets Board as well as the provisions of the Articles of Association and the current regulation.</p> <p>Any entities or persons transferring any duty or power, which arise from the law or the Articles of Association, to someone else based on the law, shall not be responsible for the acts and decisions of these persons, unless it is evidenced that they have not taken reasonable care in the selection of the persons taking over these duty and powers.</p> <p>The members of the Board of Directors may take office in the boards of directors of affiliate companies, subsidiaries or partnerships with joint management in order to protect, preserve, supervise, manage and audit the interests of the Company and its shareholders. In addition, members of Board of Directors can serve nonprofit organisations, foundations as well as organisations and institutions</p>	<p><b>DUTIES AND POWERS OF THE BOARD OF DIRECTORS</b></p> <p><b>Article 14</b></p> <p>The Board of Directors is liable for fulfilling the duties entrusted to it by the regulation in force and the present Articles of Association. All tasks and transactions not requiring the resolution of the General Meeting either according to the laws or the provisions of the present Articles of Association shall be assumed by the Board of Directors.</p> <p>The Board of Directors shall perform its duties and execute its powers in accordance with the arrangements and decisions of the Turkish Code of Commerce, the Capital Markets Law and of Capital Markets Board as well as the provisions of the Articles of Association and the current regulation.</p> <p>Any entities or persons transferring any duty or power, which arise from the law or the Articles of Association, to someone else based on the law, shall not be responsible for the acts and decisions of these persons, unless it is evidenced that they have not taken reasonable care in the selection of the persons taking over these duty and powers.</p> <p>Provided that article 375 of the Turkish Commercial Code as well as the other regulation provisions are reserved, the Board of Directors is authorized to assign the management partially or fully to one or more Board members, third persons or to any Boards or Committees, which it shall establish, in the framework of the provisions of the Articles of Association and the provisions of the Internal</p>

<p>conducting non-profit or scientific researches and development studies, including universities, education institutions and other similar organisations. Other duties, jobs and functions may be assumed only with a prior approval of, and subject to the rules to be specified by, the Board of Directors.</p> <p>The company shall be represented by the Board of Directors. Upon the resolution to be adopted by the Board of Directors, the representative authority of the Company may be assigned to any of the members of the Board of Directors or to one or more managing directors or to any third persons as managers. At least one member of the Board of Directors has to hold the representative authority. The assignment of the representative authority shall not be valid unless the notarially certified copy of the resolution indicating the authorized representatives and their manner of representation has been registered in the trade register and announced in the Turkish Trade Registry Gazette. The limitation of the representative authority is not effectual against any bona fide third persons; however, any limitations registered and announced related to rendering the representative authority specific exclusively to the tasks of the head office or a branch or to be used together, shall be valid. The provisions of the articles 371, 374 and 375 of the Turkish Commercial Code are reserved.</p> <p>In order to validate all documents to be delivered and contracts to be signed by the Company, they have to bear the signatures of the company's authorized signatories to be set under the company's name.</p>	<p>Regulation to be arranged in the framework of article 367 of the Turkish Commercial Code. Accordingly, Executive Board of a Company shall constitute Committees required to be established pursuant to Turkish Code of Commerce, Capital Markets Law and applicable regulations.</p> <p>In addition, the Board of Directors may realize a distribution of tasks, if considered necessary by the latter, for a part of its powers, a certain part of the Company's affairs, by determining also the managing directors to assume the observation of the implementation of the resolutions adopted by the Board of Directors. Thus, the areas of responsibility of each of the managing directors of the Board of Directors are determined by the Board of Directors.</p> <p>The managing directors shall have taken over all authorizations and responsibility in the area entrusted to them. Due to the transactions in this framework, and provided that any powers and duties which are exclusively comprised by the power of the Board of Directors and which may not be assigned, are reserved, the other members of the Board of Directors shall not be responsible as a rule.</p> <p>In case the managing directors are appointed without having determined any area of responsibility, the managing directors shall have taken over the entire authorization and responsibility related to the corporate affairs, management and activities as well as the implementation of the resolutions adopted, without any limitation. The provision of article 553/2 of the Turkish Commercial Code is reserved.</p> <p>Managing directors are natural members of the Executive Committee. Provided that it lies in the framework of the regulation in force, the Executive Committee shall be authorized and in charge of the fulfillment and supervision of the issues related to the areas entrusted to them, if the Board of Directors has determined anything; and if the Board of Directors has not determined anything in this regard, the Executive Committee shall be authorized and in charge of the fulfillment and supervision of all of them.</p> <p>The company shall be represented by the Board of Directors. Upon the resolution to be adopted by the Board of Directors, the representative authority of the Company may be assigned to any of the members of</p>
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	<p>the Board of Directors or to one or more managing directors or to any third persons as managers. At least one member of the Board of Directors has to hold the representative authority. The assignment of the representative authority shall not be valid unless the notarially certified copy of the resolution indicating the authorized representatives and their manner of representation has been registered in the trade register and announced in the Turkish Trade Registry Gazette. The limitation of the representative authority is not effectual against any bona fide third persons; however, any limitations registered and announced related to rendering the representative authority specific exclusively to the tasks of the head office or a branch or to be used together, shall be valid. The provisions of the articles 371, 374 and 375 of the Turkish Commercial Code are reserved.</p> <p>In order to validate all documents to be delivered and contracts to be signed by the Company, they have to bear the signatures of the company's authorized signatories to be set under the company's name.</p>
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**July 7, 2017 (Seal)**

**Hürriyet Gazetecilik ve Matbaacılık  
Anonim Şirketi  
(Seal and signatures)**

ANNEX/2

**POWER OF ATTORNEY**

**HÜRRİYET GAZETECİLİK VE MATBAACILIK A.Ş.**

I hereby appoint and empower ....., whose clear identity particulars are given below, to be duly authorised to represent me, to cast vote, to bid and sign documents and papers where necessary for and on my behalf during the Ordinary General Meeting of Hürriyet Gazetecilik ve Matbaacılık A.Ş. for the accounting period of 2017 to be held in the Head Office of the Company on March 29, 2018, Thursday, at 11:00 a.m., at Burhaniye Mahallesi, Kısıklı Caddesi, No:65 Uskudar/Istanbul.

Appointed Agent (\*):

Name and Surname / Trade Title:

Turkish ID Number/Tax ID Number, Trade Registry and Number and MERSIS number:

(\* ) It is obligatory that equivalent information of the said information be submitted for agents of foreign nationality.

**A) SCOPE OF REPRESENTATION POWER**

**One of the options listed as (a), (b) or (c) for the sections numbered 1 and 2 below and scope of the representation shall be determined.**

**1. As for Items In The Agenda Of The General Assembly, the agent shall be empowered to:**

- a) Cast vote in accordance with his/her opinion,
- b) Cast vote in accordance with the suggestions of the partnership,
- c) Cast vote in accordance with the instructions specified in the table below.

**Instructions:**

**In the event that the shareholder chooses option (c), agenda-specific instructions shall be provided by way of checking out one of the options (which is aye or nay) given for the agenda item of the general meeting and should the nay option is checked out, dissenting opinion requested to be included in the minutes of the meeting, if any, shall be indicated.**

Agenda Items (*)	Aye	Nay	Dissenting Opinion
1. Opening and election of a Chairman.			
2. Empowering the Chairman in order to be authorised to sign the Minutes of the Meeting.			
3. Submitting to the approval of the			

shareholders that the Article 7 reading “Capital Increase”, Article 13 reading “Board of Directors”, Article 14 “Duties and Powers of Board of Directors” of the Articles of Association be amended in accordance with the Amendment Text of the Articles of Association in accordance with the approval of Capital Markets Board of Republic of Turkey dated July 10, 2017 under 29833736-110.03.02-E.8193 number and approval of Ministry of Customs and Trade of Republic of Turkey dated July 12, 2017 under 50035491-431.02-E-00026470006.			
<b>4.</b> Determining the number of Board of Directors members and their period of office and election of Board of Directors members to serve for the period to be determined.			
<b>5.</b> Informing the shareholders on "Wages Policy" determined for Board of Directors members and top management without submitting it to the General Meeting for approval and making a decision.			
<b>6.</b> Determining the wages of the Board of Directors members which shall be paid during their period of office.			

**No vote is taken for informative items.**

**Should the dissentive vote has a different draft resolution, it shall be separately indicated for the purpose of ensuring casting a vote by proxy.**

**2. Special instruction for other matters that may arise during the General Meeting and particularly for the use of dissentive vote rights:**

- a) Agent appointed is empowered to cast vote in accordance with his/her opinion.
- b) Agent appointed is not empowered for such matters.
- c) Agent appointed is empowered to cast vote in accordance with the special instructions specified below.

**SPECIAL INSTRUCTIONS:** Special instructions, if any, to be given by the relevant shareholder to the agent appointed are indicated in this section.

**B) Shareholder specifies the share(s) s/he wish his/her agent to represent by choosing one of the options listed below:**

**1. I hereby approve that my agent is authorised to represent my shares that are given in detail below.**

- a) Type and series: \*
- b) Number/Group: \*\*
- c) Number-Nominal value:
- d) Whether there are any vote securities:
- e) Whether it is subscribed to holder-Name/Title:

\*Such information is not required for shares on record.

\*\* Information of the group, if available, shall be included instead of number for shares on record.

**2. I hereby approve that my agent is authorised to represent my all shares listed in the list of shareholders fit to attend the general meeting as prepared by MKK one day before such meeting.**

**NAME AND SURNAME or TITLE OF THE SHAREHOLDER (\*)**

Turkish ID Number/Tax ID Number, Trade Registry and Number and MERSIS number:

Address:

(\*) It is obligatory that equivalent information of the said information be submitted for agents of foreign nationality.

**SIGNATURE**

## **ANNEX/3**

### **Resumes Of The Independent Board Member Candidates**

#### **BÉATRICE DE CLERMONT TONNERRE**

Béatrice de Clermont Tonnerre has been working in Google as Joint Project Solutions, Southern Europe Director since May 2013. Living in Paris, Béatrice de Clermont Tonnerre has worked in pay tv and broadcasting to sports rights, sports rights to book publishing, digital media and internet areas to purchasing projects. She is also experienced in organic growth and new product launching.

Starting her career in Radio France Internationale Latin America and Europe 1 as radio correspondent, she has joined Strategic Department of Lagardere in 1995 as an analyst in technology department. She has been promoted to manager in Media Department and has been appointed as the Interactive Television Group Chairman of CanalSatellite. She has been appointed as Programming Co-Chairman in 2003.

Béatrice de Clermont Tonnerre has a bachelor's degree in Politics from Institut d'Etudes Politiques de Paris and Business Administration and master's degree in Business Administration from Ecole Supérieure des Sciences Economiques et Commerciales. Also, she is a board of directors member of LACIE, a technology company listed in French stock exchange.

#### **GÜNDÜZ KÖSEMEN**

Gündüz Kösemen graduated from Robert College in 1958. Holding General Coordinatorship position in Egemak A.Ş., a company of Koç Holding A.Ş., between 1967-1971, Mr. Kösemen served as a Commercial Affairs Director in Otoyol Sanayii A.Ş., owned by the same Group, between 1971-1973. He worked as a General Manager and Board Member in Opar A.Ş., a company of Koç Holding A.Ş., between 1973-1997. He also served in a number of Board Member positions in Kıraca Holding A.Ş. between 1998-2015.

He is married and has a son.

#### **DEĞERHAN USLUEL**

A graduate from TED Ankara College in 1988 and from the department of Electrical And Electronics Engineering in Bilkent University with a full scholarship, Değerhan USLUEL also holds a 1994 MBA Degree in Business from Rensselaer Polytechnic Institute (RPI).

He founded iLinc, the first company in web conference sector in the US, in 1994. Receiving investments from Intel and venture capital companies, iLinc has won many awards in the areas of web conferencing, virtual classrooms, and e-learning by developing innovative technologies. As CTO, CEO and Board Member, he led the company to reach \$ 500 million NASDAQ stock exchange value through organic growth and corporate mergers.

Between 2002 and 2007, he studied on large data and analytical modelling solutions in finance and telecommunication sectors. He led the company's Analytical Customer Life Cycle solutions

assigned in CMO position in KXEN software company in San Francisco. Included in the Gartner Customer Data Mining category as Visioner, KXEN was later acquired by SAP.

He is now a Board Member of Usluel Şirketler Grubu, which operates Technology Development Foundation of Turkey and Luxembourg-based Turkish Investment Initiative investment fund with EUR 360 million worth as well as conducting infrastructure projects on energy, rail systems and communication. Değerhan Usluel is married and is father of two children.

### **SEDAT GÜMÜŞOĞLU**

Starting his professional career in 1994 and worked in the finance departments of a number of companies, Sedat Gümüőođlu joined Turkcell İletiőim Hizmetleri A.Ő. in 1997 and served as a manager in departments of International Reporting, Budget and Investors Relations. He also took part in the incorporation process of Digiturk, the first digital platform in Turkey, in 1999. He served as a Chief Financial Officer (CFO) of the company from 2000 to 2008. He took part in the board of directors of the companies affiliated to the Group throughout his period of office. Transferring to another sector in 2008, Gümüőođlu started to work in U.N. Ro-Ro, a Ro-Ro operator engaging in international scheduled maritime transportation as a Chief Financial Officer (CFO) for three years and he was promoted as the Chief Executive Officer (CEO) of the company in 2011 and continued to serve in the company until 2017. He also participated in the Board of Directors of Türklim, an organisation for the board of directors and port sector, throughout his period of office. Sedat Gümüőođlu graduated from the faculty of Economic and Administrative Sciences in Uludađ University. He is married and father to one child.

## **ANNEX/4**

### **Resumes Of Board Member Candidates**

#### **AHMET TOKSOY**

Born in Istanbul in 1959, Ahmet Toksoy received his BA from the Department of Finance, Faculty of Management, of Istanbul University in 1981. After working as an auditor at the Ministry of Finance between 1984 and 1989, he joined Hürriyet Holding as a member of the Audit Committee. He was appointed Assistant Finance Manager of Hürriyet Newspaper between 1990 and 1991 and as Finance Manager between 1991 and 1995. Toksoy worked as Certified Public Accountant at Aktif Denetim Yeminli Mali Müşavirlik for three years.

After serving as Financial Affairs Group President for 11 years at Hürriyet newspaper, he was appointed as the President of Audit and Risk Management at Doğan Holding. He serves as CFO and member of the Executive Committee of Doğan Şirketler Grubu Holding A.Ş. since September 2011.

Toksoy is married and has one child.

#### **ÇAĞLAR GÖĞÜŞ**

Çağlar Göğüş graduated from Department of Business Administration in Bilkent University in 1995, has completed his MBA degree in Florida University.

He has begun his professional career as assistant in Coopers & Lybrand Turkey in 1995 and he has worked for a short time as Senior Analyst in Arthur Andersen.

Between 1998-2000 he has worked as Senior Analyst in A.T Kearney and in 2002, he has joined to Peppers & Rogers Group where he served in this company for nine years as Partner.

Çağlar Göğüş who has undertaken the responsibility of EMEA region since 2010, has managed successfully the international operations of Peppers & Rogers Group with the title of Managing Director until 2014.

As Analytic Center and Smartcon EMEA co-founder, he has been providing training and consulting on Big Data, advanced data, Disruptive technology and relevant business models and has held strategical organisations. Joining Hürriyet as a Board Member in 2015, Göğüş took over General Manager office in February 2016.

## VUSLAT DOĞAN SABANCI

A graduate of Bilkent University's Department of Economics, Vuslat Doğan Sabancı went on to attend Columbia University in New York for her graduate studies in International Media and Communications. Ms. Doğan Sabancı currently chairs the Board of Directors at Hürriyet, and has held this post since May 26, 2010.

During her tenure as CEO between 2004 and 2010, Ms. Doğan Sabancı transformed Hürriyet from a leading paper in Turkey into an international powerhouse through her acquisition of Trader Media East (TME) in 2007 in a move that represented the largest ever foreign procurement executed by a Turkish company. TME is an online and printed media advertising company operating in Russia, Ukraine, Belarus and Kazakhstan as of 2013. Among TME's most important brands are Iz Ruk Ruki, one of the most well-known media brands in Russia, and Irr.ru, that country's leading online classifieds provider.

Ms. Doğan Sabancı ensured Hürriyet's position as a major player within Turkey's emerging new media industry by investing in digital publishing and services. These prudent investments resulted in the launch of hurriyet.com.tr as one of the highest trafficked websites across Europe. Hürriyet currently offers classified advertising services through its affiliated family of sites including hurriyetemlak.com, hurriyetoto.com, yenibiris.com, in addition to yakala.co, a deal finder website, and yenicarsim.com.

Ms. Doğan Sabancı has also evolved into a strong voice for human rights and especially issues related to gender equality in Turkey, by investing in such topics through Hürriyet. A law was enacted on domestic violence following an eight-year effort on her part through the "No! To Domestic Violence" campaign that she had initiated. Ms. Doğan Sabancı also established the "Rightful Women Platform" to gather all NGOs formed around issues concerning women under the same roof, and function as a pressure lobby to ensure more women could be voted into Parliament, prior to the General Elections in 2011. As a result of this effort, the number of female MPs rose to 78 after the 2011 elections, up from 48. In addition, Ms. Doğan Sabancı carries on with a multitude of activities in the name of giving women their rightful place both within society in general and within the economy in particular. A microloan project for women is one of such social responsibility projects.

Ms. Doğan Sabancı joined Hürriyet in 1996 as Vice President in charge of Advertising, before her promotion to the post of Marketing Group President three years later. Her responsibilities at Hürriyet included marketing, sales, human resources and information technologies (IT).

Before joining Hürriyet, Ms. Doğan Sabancı worked in the editorial department of The New York Times for a year, and later at The Wall Street Journal, where she was instrumental in the formation of the Asian Business World News Channel and the paper's Latin America edition.

Born in 1971, Vuslat Doğan Sabancı is married with two children. Ms. Doğan Sabancı speaks English. Ms. Doğan Sabancı is a lifetime honorary member of the International Press Institute (IPI), where she served an eight-year term as a Board Member. Endeavor, a non-profit organisation registered office of which is located in New York, where Vuslat Doğan Sabancı has been serving as a Board Member since its incorporation, started its operations in Turkey in 2006. Endeavor Turkey conducts its activities with the support of members of Advisory Board



and Endeavor Rehberleri and they establish Endeavor Giriřimcileri (Entrepreneurs) and they support them. Additionally, Vuslat Dođan Sabancı has been also a member of TUSIAD since 2003.

## **SEDAT ERGİN**

Born in Istanbul in 1957, Sedat Ergin completed his high school education in Robert College. Graduated from the department of Political Sciences in International Relations department in Ankara University, Sedat Ergin started his journalism career in Türk Haberler Ajansı Dıř Haberler Servisi in 1975. Between 1976-78, he worked as a diplomacy, Presidency and Assembly correspondent in Ankara Bureau of THA. He worked as a diplomacy correspondent in Ankara Bureau of Cumhuriyet Newspaper between 1979-1987. Employed in Hurriyet in 1987, Mr Ergin worked as the Washington Correspondent of Gazete. Performing its duty for about six years, he was later assigned as Ankara Representative of Ankara on March 1, 1993. Assuming this duty that lasted for 12 years, he also continued to work as a columnist and he regularly attended Ankara Kulisi show aired in CNN Türk TV channel. He worked as Chief Editor in Milliyet on March 17, 2015. After leaving Milliyet, Sedat Ergin returns to Hürriyet as a columnist and following his columnist position exceeding a five year period he was assigned as the Chief Editor of Gazete on August 25, 2014.

Sedat Ergin is awarded Sedat Simavi press awards twice, one for his article series titled "Fırtına Dosyası", in which he explains the collapse of Refah-Yol government and one for his article series titled "Bizden Saklananlar", in which he sheds light on the period leading to March 1 resolution crisis. Awarded the journalist titles for three times by the Association of Journalists of Turkey, Ergin is awarded the press freedom award by the Association of Journalists of Turkey in 2010. Mr. Ergin is also awarded the freedom of expression from Deutsche Welle, a public broadcasting organisation operation in Germany, in 2016. Ergin is married and he speaks English.

## **KAI DIEKMANN**

Kai Diekmann (born 27th June 1964 in Ravensburg, Germany) is editor-in-chief of BILD and publisher of BILD-group.

He grew up in Bielefeld and served voluntarily in the German army for two years after finishing school. At Axel Springer SE he completed a two-year journalistic training, which brought him to Hamburg, Bonn and New York.

In 1987 Diekmann became parliamentary correspondent for BILD and BILD am SONNTAG in Bonn and moved on to "Bunte"-Magazine as chief reporter in 1989. Two years later his career took him to Berlin where he worked as deputy editor of "B.Z.". Shortly afterwards he moved to Hamburg as deputy editor-in-chief and head of the politics department of BILD. He stayed in this position for five years.

After a short timeout traveling through Central America he returned to the corporate world as editor-in-chief of "WELT am SONNTAG" in 1998. In 2001 he entered his current position as editor-in-chief of BILD and publisher of BILD and BILD am SONNTAG.

In 2008 Diekmann was appointed publisher of BILD-group and since November 2013 he is also publisher of "B.Z.". In 2012 and 2013 he spent 10 months in Silicon Valley, USA to investigate digital projects and business models on behalf of Axel Springer.

Kai Diekmann is a Board Member of the Hürriyet board of directors since 2004 and of the Times Newspapers Holdings Limited since 2011.

## **FİKRET BİLÂ**

He was born in Zonguldak in 1958. Upon completing his elementary and secondary education in Zonguldak, he graduated from the department of Economics in the faculty of Economics and Administrative Sciences in Gazi University in 1979. He was awarded ph.d. degree from the same university.

He started his journalism career in Yankı magazine in 1977 when he was a university student. Scoring the highest point in Commissioner Of Audits in 1980, he was assigned in the Court of Accounts. He worked in this organisation until 1986. He resigned from the Reporter position in the Board of Chambers in the Court of Accounts in 1986 and got back to journalism with Nokta magazine. He then started to work for Milliyet newspaper at the end of 1986. He was assigned as news director of Milliyet in 1993 and as Ankara Representative and columnist in 1995. He lectured on investigative journalism in the Faculty of Communication of Ankara University and Gazi University. After 1999, he presented Ankara Kulisi show aired in CNN Türk channel for many years together with Sedat Ergin and Murat Yetkin. He was assigned as the Chief Editor of Milliyet newspaper in 2013 and he maintained this position until 2016. He started to work as a columnist in Hürriyet newspaper in August 2016.

Awarded a number of prizes including Abid İpekçi journalist of the year award, Fikret Bila is also the author of books titled Phoenix, Ecevit'in Yeniden Doęuşu (2001), Sivil Darbe Girişimi ve Ankara'da Irak savaşları (2003), Hangi PKK: Satranç Tahtasında Yeni Hamleler (2004, extended 6th issue 2007), Komutanlar Cephesi (2007, extended 6th issue 2010), İdeolojik Kadrolarıyla Kağıt Üstündeki PKK (2016).